# Consolidated financial statements of:

# SECOND HARVEST HEARTLAND

Years ended September 30, 2017 and 2016

# **SECOND HARVEST HEARTLAND**

|  | Page |
|--|------|
| Independent auditor's report                       | 1    |
| Consolidated financial statements:                 |      |
| Statements of financial position                   | 2    |
| Statements of activities and changes in net assets | 3    |
| Statements of cash flows                           | 4-5  |
| Statements of functional expenses                  | 6-7  |
| Notes to consolidated financial statements         | 8-19 |



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#### INDEPENDENT AUDITOR'S REPORT

Board of Directors Second Harvest Heartland 1140 Gervais Ave. Maplewood, MN 55109

#### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of Second Harvest Heartland (the Organization) which comprise the consolidated statements of financial position as of September 30, 2017 and 2016, and the related consolidated statements of activities and changes in net assets, cash flows and functional expenses for the years then ended and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of September 30, 2017 and 2016, and the results of its activities and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Schechter Dokken Kanter Andrews + Selser Ltd.

December 15, 2017

# **SECOND HARVEST HEARTLAND**

|   |    | 2017                | 2016                |
|---|----|---------------------|---------------------|
| Assets:   |    |                     |                     |
| Current assets:   |    |                     |                     |
| Cash and cash equivalents                               | \$ | 2,563,917           | \$<br>2,539,192     |
| Investments   |    | 6,700,372           | 5,075,466           |
| Receivables:  |    |                     |                     |
| Trade, net  |    | 764,720             | 858,898             |
| Grants  |    | 582,324             | 455,846             |
| Pledges, current portion, net                           |    | 1,213,329           | 531,433             |
| Other   |    | 10,109              | 21,168              |
| Inventory   |    | 4,442,531           | 4,852,048           |
| Prepaid expense   |    | 377,873             | <br>314,073         |
| Total current assets                                    |    | 16,655,175          | <br>14,648,124      |
| Property and equipment, net                             | _  | 17,923,101          | 4,814,467           |
| Pledges receivable, net of current portion Other assets |    | 2,139,127<br>18,649 | 1,229,960<br>18,649 |
|   |    | 2,157,776           | 1,248,609           |
| Total assets  | \$ | 36,736,052          | \$<br>20,711,200    |

|   | 2017                |     | 2016                           |
|---|---------------------|-----|--------------------------------|
| Liabilities and net assets:   |                     |     |                                |
| Current liabilities:  |                     |     |                                |
| Line of credit  |                     |     | \$ 500,000                     |
| Accounts payable  | \$ 1,413,7          | 69  | 942,635                        |
| Fiscal agent payable  | 12,3                |     | 14,361                         |
| Accrued expenses  | 807,3               | 90  | 978,565                        |
| Current portion of:   |                     |     |                                |
| Note payable  |                     |     | 324,006                        |
| Capital leases  | 254,6               | 02  | 234,950                        |
| Deferred rent   | 14,5                | 554 | 22,220                         |
| Total current liabilities   | 2,502,6             | 83  | 3,016,737                      |
| Long - term liabilities, net of current portions:  Notes payable  Capital leases  Deferred rent | 13,400,0<br>1,183,6 |     | 221,933<br>1,327,542<br>14,554 |
|   | 14,583,6            | 34  | 1,564,029                      |
| Total liabilities   | 17,086,3            | 17  | 4,580,766                      |
| Net assets:   |                     |     |                                |
| Unrestricted:   |                     |     |                                |
| Operations  | 10,033,2            |     | 8,039,135                      |
| In-kind inventory   | 3,900,1             |     | 4,349,149                      |
| Temporarily restricted  | 13,933,3<br>5,716,3 |     | 12,388,284<br>3,742,150        |
| remporarily restricted  | 3,710,3             |     | 3,742,130                      |
| Total net assets  | 19,649,7            | 35  | 16,130,434                     |
| Total liabilities and net assets  | \$ 36,736,0         | 52  | \$ 20,711,200                  |

# **SECOND HARVEST HEARTLAND**

|   |               | 2017         |               |
|---|---------------|--------------|---------------|
|   |               |              |               |
|   | Unrestricted  | restricted   | Total         |
| Revenues:                                       |               |              |               |
| Program services                                | \$ 2,975,329  |              | \$ 2,975,329  |
| Purchase program                                | 6,502,698     |              | 6,502,698     |
| Government contracts                            | 2,629,488     |              | 2,629,488     |
| Contributions                                   | 15,239,192    | \$ 4,004,768 | 19,243,960    |
| Special Events, net of expenses of \$288,475    |               |              |               |
| and \$289,709 in 2017 and 2016, respectively    | 626,357       |              | 626,357       |
| In-Kind donations:                              |               |              |               |
| Product   | 109,268,679   |              | 109,268,679   |
| Services  | 732,000       |              | 732,000       |
| Investment income                               | 323,973       |              | 323,973       |
| Miscellaneous income                            | 154,332       |              | 154,332       |
|   | 138,452,048   | 4,004,768    | 142,456,816   |
| Net assets released from restrictions           | 2,030,577     | (2,030,577)  |               |
| Total support and revenues                      | 140,482,625   | 1,974,191    | 142,456,816   |
| Expenses:                                       |               |              |               |
| Programs  | 131,016,073   |              | 131,016,073   |
| General, administrative and marketing           | 3,649,842     |              | 3,649,842     |
| Fundraising                                     | 4,271,600     |              | 4,271,600     |
| Total expenses                                  | 138,937,515   |              | 138,937,515   |
| Change in net assets                            | 1,545,110     | 1,974,191    | 3,519,301     |
| Change in net assets, increase (decrease) from: |               |              |               |
| Operations                                      | 1,994,111     | 1,974,191    | 3,968,302     |
| In-kind inventory change                        | (449,001)     |              | (449,001)     |
| Total change in net assets                      | 1,545,110     | 1,974,191    | 3,519,301     |
| Net assets, beginning                           | 12,388,284    | 3,742,150    | 16,130,434    |
| Net assets, ending                              | \$ 13,933,394 | \$ 5,716,341 | \$ 19,649,735 |

|               |    | 2016       |    |             |
|---------------|----|------------|----|-------------|
|               | Te | emporarily |    |             |
| Unrestricted  |    | restricted |    | Total       |
|               |    |            |    |             |
| \$ 2,495,987  |    |            | \$ | 2,495,987   |
| 6,523,992     |    |            | ٦  | 6,523,992   |
| 2,550,101     |    |            |    | 2,550,101   |
| 13,943,874    | \$ | 4,043,224  |    | 17,987,098  |
| 13,543,674    | Ą  | 4,043,224  |    | 17,567,056  |
| 749,915       |    |            |    | 749,915     |
| 113,939,820   |    |            |    | 113,939,820 |
| 196,324       |    |            |    | 196,324     |
| 205,065       |    |            |    | 205,065     |
| 140,605,078   |    | 4,043,224  |    | 144,648,302 |
| 974,304       |    | (974,304)  |    |             |
| 141,579,382   |    | 3,068,920  |    | 144,648,302 |
| 133,381,056   |    |            |    | 133,381,056 |
| 3,186,873     |    |            |    | 3,186,873   |
| 4,153,417     |    |            |    | 4,153,417   |
| .,            |    |            |    | .,200, .2.  |
| 140,721,346   |    |            |    | 140,721,346 |
| 858,036       |    | 3,068,920  |    | 3,926,956   |
| 1 147 010     |    | 2 069 020  |    | 4 215 020   |
| 1,147,018     |    | 3,068,920  |    | 4,215,938   |
| (288,982)     |    |            |    | (288,982)   |
| 858,036       |    | 3,068,920  |    | 3,926,956   |
| 11,530,248    |    | 673,230    |    | 12,203,478  |
| \$ 12,388,284 | \$ | 3,742,150  | \$ | 16,130,434  |

|  | 2017 |             |    | 2016        |
|--|------|-------------|----|-------------|
| Cash flows from operating activities:                      |      |             |    |             |
| Change in net assets                                       | \$   | 3,519,301   | \$ | 3,926,956   |
| Adjustments to reconcile change in net assets to cash      | Ψ.   | 3,313,301   | Y  | 3,320,330   |
| provided by (used in) operating activities:                |      |             |    |             |
| Depreciation and amortization                              |      | 1,206,412   |    | 1,389,276   |
| Donated securities   |      | (665,643)   |    | (367,839)   |
| Gain on disposal of equipment                              |      | 1,351       |    | (88,464)    |
| Realized and unrealized gains                              |      | (319,304)   |    | (191,940)   |
| Temporarily restricted capital campaign cash contributions |      | (1,974,191) |    | (1,122,559) |
| Decrease (increase) in:                                    |      |             |    |             |
| Receivables, net   |      | (1,612,304) |    | (1,440,930) |
| Prepaid expenses   |      | (63,800)    |    | (53,098)    |
| Inventory  |      | 409,517     |    | 404,011     |
| Decrease (increase) in:                                    |      |             |    |             |
| Accounts payable   |      | 471,134     |    | 169,810     |
| Fiscal agent payable                                       |      | (1,993)     |    | (51,972)    |
| Accrued expenses   |      | (171,175)   |    | (117,830)   |
| Deferred:  |      |             |    |             |
| Revenue  |      | -           |    | (222,922)   |
| Rent   |      | (22,220)    |    | (17,592)    |
| Net cash provided by operating activities                  |      | 777,085     |    | 2,214,907   |
| Cash flows from investing activities:                      |      |             |    |             |
| Purchase of:   |      |             |    |             |
| Property and equipment                                     |      | (1,031,482) |    | (506,035)   |
| Investments  |      | (2,509,694) |    | (9,864,905) |
| Proceeds from sale of:                                     |      |             |    |             |
| Property and equipment                                     |      | -           |    | 88,464      |
| Investments  |      | 1,869,734   |    | 5,352,073   |
| Net cash used in investing activities                      |      | (1,671,442) |    | (4,930,403) |

# **SECOND HARVEST HEARTLAND AND SUBSIDIARIES**

|  | 2017 |            |    | 2016        |  |
|--|------|------------|----|-------------|--|
| Cash flows from financing activities:                |      |            |    |             |  |
| Capital campaign cash contributions                  | \$   | 1,974,191  | \$ | 1,122,559   |  |
| Payments on:   |      |            |    |             |  |
| Capital leases                                       |      | (246,017)  |    | (211,184)   |  |
| Notes payable  |      | (545,939)  |    | (311,567)   |  |
| Net change in line of credit                         |      | (500,000)  |    | 500,000     |  |
| Proceeds from notes payable                          |      | 236,847    |    |             |  |
|  |      |            |    |             |  |
| Net cash provided by financing activities            |      | 919,082    |    | 1,099,808   |  |
| Net increase (decrease) in cash and cash equivalents |      | 24,725     |    | (1,615,688) |  |
| Cash and cash equivalents, beginning                 |      | 2,539,192  |    | 4,154,880   |  |
| Cash and cash equivalents, ending                    | \$   | 2,563,917  | \$ | 2,539,192   |  |
|  |      |            |    |             |  |
| Supplemental disclosure of cash flow information:    |      |            |    |             |  |
| Cash paid for interest                               | \$   | 123,981    | \$ | 81,965      |  |
|  |      |            |    |             |  |
| Purchase of building through debt financing          | \$   | 13,163,153 |    |             |  |
| Purchase of equipment through capital leases         | \$   | 121,761    | \$ | 432,997     |  |

|                                       |              |                | Pr           | rograms    |              |  |
|---------------------------------------|--------------|----------------|--------------|------------|--------------|--|
|                                       |              |                |              | Agency     | Community    |  |
|                                       | CSFP         | Food Bank      | Food Rescue  | Relations  | Outreach     |  |
| Wages and temporary services          | \$ 272,076   | \$ 3,090,907   | \$ 872,598   | \$ 485,964 | \$ 870,610   |  |
| Fringe benefits and payroll taxes     | 60,179       | 776,337        | 197,998      | 148,536    | 209,878      |  |
| Professional fees                     | -            | 4,320          | -            | 10,100     | 182,959      |  |
| In-kind professional fees             |              | 244,000        |              |            | 488,000      |  |
| Occupancy                             | 193,680      | 625,719        | 5,268        | 8,173      | 15,098       |  |
| Vehicles operation                    | 101,483      | 649,084        | 446,942      | 30         | 12,246       |  |
| Procurement                           | 76,336       | 2,255,422      | -            | -          | 6,877        |  |
| Equipment                             | 28,465       | 453,525        | 56,239       | 37,434     | 80,970       |  |
| Supplies                              | 24,473       | 67,909         | 5,980        | 3,942      | 26,954       |  |
| Meeting, travel and staff development | 8,366        | 48,646         | 19,202       | 40,485     | 76,227       |  |
| Promotions and marketing              | 67           | 1,112          | 12           | -          | 31,402       |  |
| Special events                        | -            | -              | -            | -          | -            |  |
| Direct mail                           | -            | (11,385)       | -            | -          | -            |  |
| Cluster/network fees                  | -            | -              | -            | -          | -            |  |
| Agency assistance                     | -            | 6,781          | -            | 57,674     | 50,898       |  |
| Subgrant awards - HFMN                | -            | -              | -            | -          | -            |  |
| In-kind distributed*                  | 6,928,261    | 102,789,421    | -            | -          | -            |  |
| Cost of purchased product disbursed   | -            | 6,487,992      | -            | -          | 200,317      |  |
| Other                                 | -            | -              | -            | 19,465     | 47           |  |
| Depreciation and amortization         | 31,868       | 939,409        | 67,840       | 19,409     | 39,359       |  |
| Bad debts                             | -            | 706            | -            | -          | -            |  |
| Interest                              | 1,075        | 56,571         | 7,753        | 135        | 247          |  |
|                                       | 7,726,329    | 118,486,476    | 1,679,832    | 831,347    | 2,292,089    |  |
| Less:                                 |              |                |              |            |              |  |
| Special events                        |              |                |              |            |              |  |
|                                       | \$ 7,726,329 | \$ 118,486,476 | \$ 1,679,832 | \$ 831,347 | \$ 2,292,089 |  |

<sup>\*</sup>Food Bank In-kind distributed includes Food Rescue product.

| Jul | DI L | SEI V | ices |
|-----|------|-------|------|
|     |      |       |      |

|                   |                 | Jupp | or c services |                 |                   |                   |
|-------------------|-----------------|------|---------------|-----------------|-------------------|-------------------|
| Programs          | G&A and         |      |               | Support         |                   | 2016              |
| total             | <br>marketing   | F    | undraising    | total           | <br>Total         | Total             |
| \$<br>5,592,155   | \$<br>1,990,540 | \$   | 1,631,179     | \$<br>3,621,719 | \$<br>9,213,874   | \$<br>8,708,352   |
| 1,392,928         | 423,679         |      | 422,595       | 846,274         | 2,239,202         | 2,052,815         |
| 197,379           | 452,649         |      | 269,294       | 721,943         | 919,322           | 955,864           |
| 732,000           |                 |      |               | -               | 732,000           |                   |
| 847,938           | 136,338         |      | 23,362        | 159,700         | 1,007,638         | 922,864           |
| 1,209,785         | 5,815           |      | 1,939         | 7,754           | 1,217,539         | 978,831           |
| 2,338,635         | -               |      | 53            | 53              | 2,338,688         | 1,960,542         |
| 656,633           | 96,902          |      | 102,990       | 199,892         | 856,525           | 646,451           |
| 129,258           | 22,516          |      | 160,376       | 182,892         | 312,150           | 279,944           |
| 192,926           | 95,471          |      | 42,507        | 137,978         | 330,904           | 247,313           |
| 32,593            | 182,813         |      | 176,464       | 359,277         | 391,870           | 298,088           |
| -                 | -               |      | 288,475       | 288,475         | 288,475           | 289,709           |
| (11,385)          | 3,707           |      | 1,375,682     | 1,379,389       | 1,368,004         | 1,366,035         |
| -                 | 29,762          |      | -             | 29,762          | 29,762            | 30,002            |
| 115,353           | -               |      | -             | -               | 115,353           | 54,761            |
| -                 | -               |      | -             | -               | -                 | -                 |
| 109,717,682       | -               |      | -             | -               | 109,717,682       | 114,228,801       |
| 6,688,309         | 2,798           |      | -             | 2,798           | 6,691,107         | 6,511,652         |
| 19,512            | 104,683         |      | -             | 104,683         | 124,195           | 5,235             |
| 1,097,885         | 43,720          |      | 64,807        | 108,527         | 1,206,412         | 1,389,276         |
| 706               | 601             |      | -             | 601             | 1,307             | 2,555             |
| 65,781            | 57,848          |      | 352           | 58,200          | 123,981           | 81,965            |
| 131,016,073       | 3,649,842       |      | 4,560,075     | 8,209,917       | 139,225,990       | <br>141,011,055   |
|                   | <br>            |      | 288,475       | <br>288,475     | <br>288,475       | <br>289,709       |
| \$<br>131,016,073 | \$<br>3,649,842 | \$   | 4,271,600     | \$<br>7,921,442 | \$<br>138,937,515 | \$<br>140,721,346 |

|                                       |              |                | Pr           | ograms     |                           |  |
|---------------------------------------|--------------|----------------|--------------|------------|---------------------------|--|
|                                       |              |                |              | Agency     | Community                 |  |
|                                       | CSFP         | Food Bank      | Food Rescue  | Relations  | Outreach                  |  |
| Wages and temporary services          | \$ 267,975   | \$ 3,136,332   | \$ 778,916   | \$ 438,996 | \$ 670,603                |  |
| Fringe benefits and payroll taxes     | 63,457       | 739,339        | 192,829      | 126,392    | 156,310                   |  |
| Professional fees                     | -            | 6,595          | -            | 9,205      | 161,295                   |  |
| Occupancy                             | 109,834      | 638,481        | 3,282        | 5,809      | 9,110                     |  |
| Vehicles operation                    | 105,094      | 545,775        | 309,730      | 20         | 11,561                    |  |
| Procurement                           | 58,334       | 1,900,414      | 86           | 25         | 1,683                     |  |
| Equipment                             | 22,808       | 401,364        | 41,506       | 24,619     | 45,053                    |  |
| Supplies                              | 24,516       | 55,826         | 5,364        | 9,876      | 19,753                    |  |
| Meeting, travel and staff development | 4,769        | 28,951         | 16,030       | 33,328     | 77,042                    |  |
| Promotions and marketing              | 272          | 3,094          | -            | -          | 29,640                    |  |
| Special events                        | -            | -              | -            | -          | -                         |  |
| Direct mail                           | -            | -              | -            | -          | -                         |  |
| Cluster/network fees                  | -            | -              | -            | -          | -                         |  |
| Agency assistance                     | -            | -              | -            | 9,761      | 45,000                    |  |
| Subgrant awards - HFMN                | -            | -              | -            | -          | -                         |  |
| In-kind distributed*                  | 6,442,814    | 107,785,987    | -            | -          | -                         |  |
| Cost of purchased product disbursed   | 80           | 6,336,014      | -            | -          | 175,558                   |  |
| Other                                 | -            | -              | -            | -          | -                         |  |
| Depreciation and amortization         | 24,439       | 1,036,308      | 85,228       | 24,272     | 44,542                    |  |
| Bad debts                             | -            | 40             | -            | -          | -                         |  |
| Interest                              | 2,407        | 67,516         | 9,056        | 306        | 435                       |  |
|                                       | 7,126,799    | 122,682,036    | 1,442,027    | 682,609    | 1,447,585                 |  |
| Less:                                 |              |                |              |            |                           |  |
| Special events                        |              |                |              |            |                           |  |
|                                       | \$ 7,126,799 | \$ 122,682,036 | \$ 1,442,027 | \$ 682,609 | \$ 1,447,585              |  |
|                                       | 7 /,١٤٥,/۶۶  | 2 144,004,030  | / 1,442,UZ   | 9 002,009  | وهور,۲ <del>,44</del> 7 ډ |  |

<sup>\*</sup>Food Bank In-kind distributed includes Food Rescue product.

|  | services |
|--|----------|
|  |          |
|  |          |

|          |             | Support services |           |    |            |       |           |                   |
|----------|-------------|------------------|-----------|----|------------|-------|-----------|-------------------|
| Programs |             |                  | G&A and   |    |            |       | Support   |                   |
|          | total       |                  | marketing | F  | undraising | total |           | <br>Total         |
|          |             |                  |           |    |            |       |           |                   |
| \$       | 5,292,822   | \$               | 1,868,117 | \$ | 1,547,413  | \$    | 3,415,530 | \$<br>8,708,352   |
|          | 1,278,327   |                  | 421,875   |    | 352,613    |       | 774,488   | 2,052,815         |
|          | 177,095     |                  | 493,769   |    | 285,000    |       | 778,769   | 955,864           |
|          | 766,516     |                  | 98,661    |    | 57,687     |       | 156,348   | 922,864           |
|          | 972,180     |                  | 6,298     |    | 353        |       | 6,651     | 978,831           |
|          | 1,960,542   |                  | -         |    | -          |       | -         | 1,960,542         |
|          | 535,350     |                  | 34,264    |    | 76,837     |       | 111,101   | 646,451           |
|          | 115,335     |                  | 17,128    |    | 147,481    |       | 164,609   | 279,944           |
|          | 160,120     |                  | 54,001    |    | 33,192     |       | 87,193    | 247,313           |
|          | 33,006      |                  | 88,008    |    | 177,074    |       | 265,082   | 298,088           |
|          | -           |                  | -         |    | 289,709    |       | 289,709   | 289,709           |
|          | -           |                  | 3,515     |    | 1,362,520  |       | 1,366,035 | 1,366,035         |
|          | -           |                  | 30,002    |    | -          |       | 30,002    | 30,002            |
|          | 54,761      |                  | -         |    | -          |       | -         | 54,761            |
|          | -           |                  | -         |    | -          |       | -         | -                 |
|          | 114,228,801 |                  | -         |    | _          |       | -         | 114,228,801       |
|          | 6,511,652   |                  | -         |    | -          |       | -         | 6,511,652         |
|          | -           |                  | 5,235     |    | _          |       | 5,235     | 5,235             |
|          | 1,214,789   |                  | 62,062    |    | 112,425    |       | 174,487   | 1,389,276         |
|          | 40          |                  | 2,515     |    | _          |       | 2,515     | 2,555             |
|          | 79,720      |                  | 1,423     |    | 822        |       | 2,245     | 81,965            |
| -        | 133,381,056 |                  | 3,186,873 |    | 4,443,126  |       | 7,629,999 | 141,011,055       |
|          |             |                  |           |    | •          |       |           | •                 |
|          |             |                  |           |    | 289,709    |       | 289,709   | <br>289,709       |
| \$       | 133,381,056 | \$               | 3,186,873 | \$ | 4,153,417  | \$    | 7,340,290 | \$<br>140,721,346 |
|          |             |                  |           |    |            |       |           |                   |

## 1. Summary of significant accounting policies:

#### Nature of activities:

Second Harvest Heartland (the Organization) is a Minnesota not-for-profit organization dedicated to ending hunger through community partnerships and increasing public awareness of hunger. The Organization obtains, stores and distributes donated and purchased food to approximately 1,100 member agency programs and directly to low income individuals in Minnesota and Western Wisconsin. The Organization is a member of Feeding America, an association of more than 200 food banks serving the entire country. Through partnerships with public agencies and other nonprofit organizations, the Organization assists in the administration of two government programs: The Emergency Food Assistance Program (TEFAP) and the Commodity Supplemental Food Program (CSFP). The organization is engaged in a capital campaign for funding of capital expansion and improvements. Private and governmental funding was raised in 2017 and 2016 to pursue expansion of services in partnership with the Health care industry. The Organization also administers a food rescue program as well as provides food to member agencies (food bank program) and other programs that address hunger issues. Financial funding for the Organization comes from general contributions, grants, fees charged to member agencies and non-financial funding comes from donations and grants of food.

During fiscal year 2011, Second Harvest Heartland created a single member LLC called Hunger-Free Minnesota, LLC. Hunger-Free Minnesota has a strategic, three-year action plan to close the gap of 100 million missing meals every year across the state of Minnesota. In fiscal year 2015, after providing grants to more than 400 partner agencies, and sponsoring media to create hunger insecurity awareness statewide, Hunger-Free Minnesota LLC operations sunsetted. There was no activity for Hunger-Free Minnesota LLC in 2016 or 2017.

#### Principles of consolidation:

The consolidated financial statements include the accounts of Second Harvest Heartland and its wholly owned subsidiary, Hunger-Free Minnesota, LLC. All significant intercompany accounts and transactions have been eliminated in the consolidated financial statements.

#### Use of estimates:

The financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America which requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates. Significant estimates include in-kind donated food inventory, receipts and distributions and in-kind donated services.

#### Major source of revenue:

The Organization received approximately 11 % and 13% of total support and revenue from one governmental agency for the years ended September 30, 2017 and 2016, respectively.

### Contributions and grants:

All contributions and grants are considered available for unrestricted use unless specifically restricted by the donor. Donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets. If a restriction expires in the same fiscal year in which the contribution was recognized, the contribution is reported as an increase in unrestricted net assets. At the end of fiscal years 2017 and 2016, the Organization did not have any permanently restricted net assets.

#### Unrestricted net assets:

The Organization presents its unrestricted net assets in two categories: operations and in-kind inventory. The in-kind inventory category is the accumulated effect that in-kind activity has on ending inventory, while the operations amount is the accumulated effect of change in net assets excluding the in-kind inventory activity.

### Functional allocation of expenses:

The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and change in net assets. Expenses that relate to more than one program or function have been allocated based on the best estimates of management.

## Received product:

The Organization reports contributions of food over which it has control as unrestricted in-kind donations. Public donations of food and food obtained through USDA commodity programs (TEFAP and CSFP) are valued based on a weighted average wholesale value per pound. This valuation is determined using a report provided annually by Feeding America based on an annual study. During fiscal years 2017 and 2016, the Organization received 98,380,000 and 96,570,000 pounds of food, respectively. The Organization reported in-kind donations for donated food, along with purchased product valued at cost, as follows:

|  | 2  | 2017  |  |  |
|--|--|---|--|--|
|  | Pounds                                       | <u>Dollars</u>                                |  |  |
| Donated product<br>TEFAP<br>CSFP                             | 68,325,000<br>4,923,000<br>3,479,000         | \$ 94,487,000<br>8,120,000<br>6,662,000       |  |  |
| In-kind donations<br>Purchased<br>In-kind donations as agent | 76,727,000<br>14,330,000<br><u>7,323,000</u> | 109,269,000<br>6,763,000<br>17,514,000        |  |  |
| Total received   | 98,380,000                                   | <u>\$133,546,000</u>                          |  |  |
|  | 2<br>Pounds                                  | 016<br><u>Dollars</u>                         |  |  |
| Donated product TEFAP CSFP                                   | 64,663,000<br>7,030,000<br><u>3,812,000</u>  | \$ 95,706,000<br>11,719,000<br>6,515,000      |  |  |
| In-kind donations<br>Purchased<br>In-kind donations as agent | 75,505,000<br>13,185,000<br>                 | 113,940,000<br>6,397,000<br><u>15,711,000</u> |  |  |
| Total received   | 96,570,000                                   | \$136,048,000                                 |  |  |

The Organization acts as an agent for five other Feeding America Food Banks with locations in Minnesota. Per contractual arrangements, the Organization re-distributes certain products to these other Feeding America locations.

#### Distributed product:

During fiscal years 2017 and 2016, the Organization distributed 94,785,000 and 93,385,000 pounds of food, respectively, to member agencies and partners. The following reflects all of the Organization's distributions (including purchased product, but excluding waste) during fiscal years 2017 and 2016:

|  | 2017  |   |  |
|--|---|---|--|
|  | Pounds                                      | Dollars                                   |  |
| Donated product TEFAP CSFP   | 64,558,000<br>4,936,000<br><u>3,677,000</u> | \$ 90,528,000<br>8,076,000<br>6,956,000   |  |
| In-kind distributions<br>Purchased<br>In-kind distributions as agent | 73,171,000<br>14,269,000<br>7,345,000       | 105,560,000<br>6,708,000<br>17,625,000    |  |
| Total distributions  | 94,785,000                                  | \$129,893,000                             |  |
|  | 2<br>Pounds                                 | 016<br>Dollars                            |  |
| Donated product<br>TEFAP<br>CSFP                                     | 61,360,000<br>7,137,000<br><u>3,783,000</u> | \$ 91,610,000<br>11,876,000<br>6,460,000  |  |
| In-kind distributions<br>Purchased<br>In-kind distributions as agent | 72,280,000<br>13,255,000<br>                | 109,946,000<br>6,506,000<br>\$ 15,729,000 |  |
| Total distributions  | 93,385,000                                  | \$132,181,000                             |  |

#### Contributed services:

The Organization received donated in-kind professional business services in 2017 and 2016 which were recorded as revenue and expense at the fair value as established by the donor of \$732,000 and \$0, respectively.

Members of the Organization and volunteers have donated significant amounts of their time to enhancing the Organization's activities. The number of unique volunteers and hours of service totaled 31,175 and 128,200 in 2017, respectively. The number of unique volunteers and hours of service totaled 28,800 and 132,800 in 2016, respectively. The value of these donated services totaled \$1,218,546 and \$1,251,600 in 2017 and 2016, respectively, however the amount is not reflected in the accompanying financial statements as they are non-specialized services.

#### Cash and cash equivalents:

Cash and cash equivalents include interest bearing money market accounts and any investments with an original maturity of three months or less. The Organization maintains its cash and cash equivalents with various financial institutions. At times, these balances may exceed federally insured limits. The Organization has not experienced a loss as a result of these deposits.

#### Investments:

Investments in marketable securities with readily determinable fair value and all investments in debt securities are valued at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets.

#### Fair value measurements:

The Organization's investments are reported using a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy are described below:

<u>Level 1</u> - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets, for which prices are available at the measurement date.

#### <u>Level 2</u> - Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

#### Fair value measurements (continued):

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used must maximize the use of observable inputs and minimize the use of unobservable inputs.

### Inventory:

Inventory is valued on a first-in, first-out basis. Public donations of food and food obtained through USDA commodity programs (TEFAP and CFSP) are valued based on a weighted average wholesale price per pound. This valuation is determined using a report provided annually by Feeding America based on an annual study. Purchased food is valued based on actual cost. Inventory is shown net of any inventory on-hand that is allocated to Feeding America entities for which the Organization is only acting as an agent.

#### Property and equipment:

Property and equipment are stated at cost. Contributed property and equipment are recorded at fair value at the date of donation. Depreciation is provided over the estimated useful lives of the assets by the straight-line method. The capitalization policy of the Organization is to capitalize all property and equipment over \$5,000. Asset lives are as follows:

Buildings 40 years
Building improvements 10-25 years
Equipment 3-10 years
Autos and trucks 3-10 years

#### Computer software:

The Organization capitalizes the costs of obtaining or developing internal use software including directly related payroll costs and amortizes those costs over a period of three years, beginning when the software is ready for its intended use.

#### Trade receivable and bad debt:

Trade receivables are stated at original invoice amount less an estimate for doubtful receivables based on management's review of all outstanding amounts and historical experience. Accounts receivable are written-off when deemed uncollectible. Recoveries of accounts previously written-off are recorded when received. The allowance for doubtful accounts was \$32,109 as of September 30, 2017 and 2016. The Organization transacts with its member agencies on open credit and such accounts receivable are uncollateralized. The maximum loss that would be incurred if a member agency failed to pay amounts owed would be limited to the recorded amount due after any allowances provided.

An account is considered past due if the balance is outstanding for more than 90 days.

#### Grants receivable:

Grants receivable are stated at the estimated net realizable value after provision for doubtful accounts. There was no allowance related to grants receivable at September 30, 2017 and 2016. Grants receivable at September 30, 2017 and 2016 are due in less than one year.

#### Pledges receivable:

Unconditional promises to give are recorded at net realizable value. The allowance for uncollectible pledges was \$95,024 and \$54,476 as of September 30, 2017 and 2016, respectively. Conditional promises to give are recognized when the conditions are met.

#### Income taxes:

The Organization is exempt, as a public charity, from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code and applicable state statutes. However, income from certain activities not directly related to the Organization's tax-exempt purpose could result in taxable income.

The Organization has evaluated its tax positions for uncertainty and has no unrecognized tax matters that are required to be disclosed.

#### Advertising costs:

Advertising costs are expensed as incurred. Total advertising expense was \$1,690,582 and \$1,579,178 for the years ended September 30, 2017 and 2016, respectively.

#### Reclassifications:

Certain reclassifications have been made to the 2016 financial statements to conform to the 2017 presentation.

#### Subsequent events:

The Organization evaluated for subsequent events through December 15, 2017, the date the financial statements were available for issuance.

## 2. Fair value measurements:

The following table presents the fair value hierarchy for the balances of the assets of the Organization measured at fair value on a recurring basis as of September 30, 2017 and 2016.

|                                |         |                |         | 2017 |         |    |           |
|--------------------------------|---------|----------------|---------|------|---------|----|-----------|
|                                | Leve    | l 1            | Level 2 |      | Level 3 |    | Total     |
|                                |         |                |         |      |         |    |           |
| Equities:                      | ¢       | 0 207          |         |      |         | ċ  | COO 207   |
| Large cap                      |         | 9,207          |         |      |         | \$ | 609,207   |
| Mid cap                        |         | 0,237          |         |      |         |    | 30,237    |
| Small cap                      |         | 4,236          |         |      |         |    | 44,236    |
| Emerging<br>Diversified        |         | 6,634<br>2,691 |         |      |         |    | 56,634    |
|                                |         | •              |         |      |         |    | 442,691   |
| Other                          | 21      | 5,429          |         |      |         |    | 215,429   |
| Fixed income:                  |         |                |         |      |         |    |           |
| Corporate bond                 | 1,05    | 8,964          |         |      |         |    | 1,058,964 |
| Fixed income fund              |         | 5,133          |         |      |         |    | 1,225,133 |
| Core fixed income fund         |         | 9,246          |         |      |         |    | 2,369,246 |
| High yield fund                |         | 1,496          |         |      |         |    | 291,496   |
| US treasury bond               |         | 9,813          |         |      |         |    | 99,813    |
| Other                          | 25      | 7,286          |         |      |         | _  | 257,282   |
|                                | ¢ 6.70  | 0 272          | ¢       | 0 ¢  | •       | ¢  | C 700 272 |
|                                | \$ 6,70 | 0,372          | \$      | 0 \$ | 0       | \$ | 6,700,372 |
|                                |         |                |         | 2016 |         |    |           |
|                                | Leve    | l 1            | Level 2 |      | Level 3 |    | Total     |
| Equities:                      |         |                |         |      |         |    |           |
| Large value                    | \$ 17   | 9,764          |         |      |         | \$ | 179,764   |
| Large blend                    |         | 6,152          |         |      |         | •  | 556,152   |
| Foreign large blend            |         | 25,672         |         |      |         |    | 125,672   |
| Other                          |         | 9,844          |         |      |         |    | 329,844   |
| et altras as                   |         |                |         |      |         |    |           |
| Fixed income:                  | 2.00    | 1 100          |         |      |         |    | 2 004 400 |
| Corporate bond                 |         | 1,108          |         |      |         |    | 2,801,108 |
| Foreign bond                   |         | 0,732          |         |      |         |    | 150,732   |
| Hedged bond<br>Short-term bond |         | 34,241         |         |      |         |    | 284,241   |
|                                |         | 57,391         |         |      |         |    | 267,391   |
| Intermediate bond              |         | .9,345         |         |      |         |    | 319,345   |
| Other                          | 6       | 51,217         | _       |      |         |    | 61,217    |
|                                | \$ 5,07 | <u> 5,466</u>  | \$      | 0 \$ | 0       | \$ | 5,075,466 |

| 3. | Inventory: |  |  |
|----|------------|--|--|
|----|------------|--|--|

Ending inventory is comprised of the following:

|           | 2017_            |                | 2016      |
|-----------|------------------|----------------|-----------|
| Donated   | \$ 1,920,        | 2 <b>61</b> \$ | 2,148,633 |
| TEFAP     | 801,             | )47            | 755,292   |
| CSFP      | 1,178,8          | 340            | 1,445,224 |
| Purchased | 542,;            | <u> 883</u>    | 502,899   |
|           | <u>\$ 4,442,</u> | <b>531</b> \$  | 4,852,048 |

# 4. Pledges receivable:

Unconditional promises to give are recorded as pledges receivable and revenue of the appropriate net asset category.

Unconditional promises to give at September 30 are as follows:

|  | <b>2017</b> 2016   |
|--|--|
| Unrestricted promises<br>Restricted promises         | \$ 85,304 \$ 202,393<br>3,267,152 1,559,000                        |
| Contributions receivable                             | <b>\$ 3,352,456</b> <i>\$ 1,761,393</i>                            |
| Amounts due in: Less than one year One to five years | \$ <b>1,213,329</b> \$ 531,433<br>\$ <b>2,139,127</b> \$ 1,229,960 |

During the fiscal year ending September 30, 2016, the Organization received conditional pledges in the total of \$3,000,000 dependent on the receipt of private and governmental funds for future capital expenditures.

| 5. | <b>Property</b> | and equipment: |
|----|-----------------|----------------|
| ٥. | 1 TOPCIC        | and equipment. |

|   | 2017   | 2016  |
|---|--|---|
| Building Building improvements Office equipment Warehouse equipment Autos and trucks Land | \$ 12,028,904<br>5,183,735<br>2,473,700<br>2,147,443<br>4,596,296<br>2,690,000 | \$ 1,235,416<br>4,535,956<br>2,368,841<br>2,242,555<br>4,921,167<br>220,000 |
| Less accumulated depreciation and amortization  | 29,120,078<br>11,196,977<br>\$ 17,923,101                                      | 15,523,935<br>10,709,468<br>\$ 4,814,467                                    |

### 6. Line of credit:

The Organization has a bank line of credit, secured by certain assets, in the amount of \$1,200,000. The line carries an interest of 2.50% over 1-month LIBOR rate (LIBOR rate is 1.24% at September 30, 2017), and an interest of prime less 0.25% (3.50% at September 30 2016). The balance of the line was \$0 and \$500,000 at September 30, 2017 and 2016, respectively. The line is scheduled to expire on May 30, 2018.

### 7. Long-term debt:

|   | 2017          | 2016               |
|---|---------------|--------------------|
| Mortgage payable with interest at 0.25% over the prime rate with a ceiling of 5.25%. The prime rate was 4.00% and 3.50% at September 30, 2017 and 2016. Payable in monthly installments of \$28,148 and this mortgage was paid off as of September 30, 2017. Mortgage was collateralized by building and accessories. |               | \$ 545,939         |
| Mortgage payable with interest at 0.25% over 1-month LIBOR rate with a floor of 2.50%. The 1-month LIBOR rate was 1.24% at September 30, 2017. Interest accrues and is due monthly and principal payments begin July 2019. Mortgage is collateralized by building and accessories, and matures on June 21, 2020.      | \$ 10,266,000 |                    |
| Mortgage payable with interest at 0.25% over 1-month LIBOR rate with a floor of 2.50%. The 1-month LIBOR rate was 1.24% at September 30, 2017. Interest accrues and is due monthly and principal payments begin July 2019. Mortgage is collateralized by building and accessories, and matures on June 21, 2020       | 3,134,000     |                    |
| Less current portion  | 13,400,000    | 545,939<br>324,006 |
|   | \$ 13,400,000 | \$ 221,933         |

## 7. Long-term debt (continued):

Principal balances on the mortgage payables (\$10,266,000 and 3,134,000) are due on June 21, 2020 unless the Organization is not awarded state bonds and financing approval to renovate the Brooklyn Park property in amounts and on terms acceptable to the Lender in its sole and absolute discretion on or before June 1, 2019. Then commencing July 1, 2019 and monthly thereafter, the Organization will pay to the Lender equal monthly installments of principal in the amount necessary to fully amortize the outstanding principal balances over a twenty-year period commencing on June 1, 2019.

Future maturities of long-term debt are as follows:

| Year ending September 30 | Amount                   |
|--------------------------|--------------------------|
| 2019<br>2020             | \$ 167,500<br>13,232,500 |
|                          | <u>\$ 13,400,000</u>     |

#### 8. Operating leases:

The Organization leases office equipment expiring through a lease expiring in 2020. Total rent expense for the years ended September 30, 2017 and 2016 was \$322,156 and \$146,100, respectively.

The Organization also leases space to carry out organization objectives. This lease expires in May 2018. In addition to minimum base rental payments, the Organization is required to pay its proportional share of real estate taxes and operating expenses. Rent expense was \$341,112 and \$337,339 for the years ended September 30, 2017 and 2016, respectively.

Future minimum lease payments are as follows:

| Year ending  |           |            |
|--------------|-----------|------------|
| September 30 |           | Amount     |
| 2019         | <b>خ</b>  | 142 010    |
| 2018         | \$        | 143,818    |
| 2019         |           | 4,552      |
| 2020         |           | <u>379</u> |
|              |           |            |
|              | <u>\$</u> | 148,749    |

## 9. Capital leases:

The Organization has capital leases for vehicles and warehouse equipment which expire at various dates during fiscal years 2022 – 2023. The vehicles and warehouse equipment were recorded at fair value on the lease commitment date.

The cost and accumulated amortization related to an asset that was held under capital leases are as follows:

|   |           | 2017                 | _  | 2016                 |
|---|-----------|----------------------|----|----------------------|
| Equipment cost<br>Less accumulated amortization | \$        | 1,904,209<br>516,262 | \$ | 1,782,448<br>256,191 |
|   | <u>\$</u> | 1,387,947            | \$ | 1,526,257            |

Future principal and interest payments under the capital lease as of September 30, 2017, are as follows:

| Year ending  |                 |
|--|-----------------|
| September 30   | <br>Amount      |
|  |                 |
| 2018   | \$<br>301,788   |
| 2019   | 301,788         |
| 2020   | 301,788         |
| 2021   | 301,788         |
| 2022   | 293,602         |
| Thereafter   | <br>77,856      |
|  | 1,578,610       |
| Less amounts representing interest                     | <br>140,374     |
| Present value of net minimum lease obligation payments | \$<br>1,449,231 |

## 10. Temporarily restricted net assets:

Temporarily restricted net assets are available for the following purposes:

|                                   | _  | 2017      | <br>2016        |
|-----------------------------------|----|-----------|-----------------|
| SNAP                              | \$ | 35,300    | \$<br>14,000    |
| Child Nutrition                   |    | 70,745    | 295,492         |
| Capital investment                |    | 53,333    | 5,931           |
| Equipment                         |    | 18,227    | 6,877           |
| Hunger and Health                 |    | 448,473   | 809,953         |
| Capital Campaign                  |    | 4,745,604 | 2,131,756       |
| Other programming and fundraising |    | 344,659   | <br>478,141     |
|                                   |    |           |                 |
|                                   | \$ | 5,716,341 | \$<br>3,742,150 |

### 11. Net assets released from restriction:

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of other events specified by donors as follows:

|                                   | 2017      |           | 2016     |                |
|-----------------------------------|-----------|-----------|----------|----------------|
| SNAP                              | \$        | 40,700    | \$       | 114,000        |
| Produce                           |           |           |          | 74,040         |
| Child Nutrition                   |           | 255,647   |          | 153,893        |
| Capital investment                |           | 26,667    |          | 137,069        |
| Equipment                         |           | 32,581    |          | 17,910         |
| Hunger and Health                 |           | 364,359   |          | 189,047        |
| Capital Campaign                  |           | 859,251   |          | 149,745        |
| Other programming and fundraising |           | 451,372   |          | 138,600        |
|                                   |           |           |          |                |
|                                   | <u>\$</u> | 2,030,577 | <u>Ş</u> | <u>974,304</u> |

## 12. Fiscal agent:

During the years ending September 30, 2017 and 2016, the Organization received cash from donors for which it is acting as a fiscal agent, which were not fully disbursed at September 30, 2017 and 2016. As such, these funds have been treated as current liabilities in the accompanying financial statements.

The Organization has received food donations that are, by contract, allocated to other food banks. Amounts of inventory on-site that were so allocated were \$342,097 and \$446,082 for September 30, 2017 and 2016, respectively. These amounts were not included in the final inventory as presented on the statement of financial position.

### 13. Retirement plan:

The Organization has a defined contribution 403(b) thrift plan, in which employees are eligible to participate on the first of the month following 30 days of employment. The Organization contributes 4% of the employees' annual salaries to the Plan regardless of whether the employees contributes any of their pretax wages to the Plan. The Organization also matches 50% of employees' contributions up to 4%. The employees vest at a rate of 25% per year and are fully vested after four years in the plan. The expense for the plan was \$446,802 and \$384,337 for the years ended September 30, 2017 and 2016, respectively.